



Draft Agenda: Ministry of Health and Ministry of Finance “Dialogue Workshop”
Venue: Room Labneh A, Corinthia Hotel
Nile Road, Khartoum 11112, Sudan
September 30 - October 1, 2018

Prepared by the Public Health Institute with technical support from
The Collaborative on Domestic Resource Mobilization
Under the Joint Learning Network’s Revisiting Health Financing Technical Initiative

Meeting Objectives and Annotated Agenda

Background

In April 2018, Sudan represented by Dr. Abdalla Said Ahmed Osman Elhag, Head, Public Health Institute (PHI) and Country Core Group Chair for Sudan and Dr. Talal Elfadil Secretary General, National Health Insurance Fund (NHIF) participated in its first in person meeting of the Domestic Resource Mobilization (DRM) Collaborative¹, which was attended by a total of 52 participants representing Ministries of Finance and Ministries of Health across 17 low- and middle-income countries in Asia and Africa.

During the Second In-Person Meeting of the DRM Collaborative, Sudan expressed an interest to lead a “Learning Laboratory Pilot” for Sudan. The ‘Learning Laboratory Pilots’ are country-led meetings and with various Ministry of Health, Ministry of Finance, and other key stakeholders within the country, to discuss common communication challenges and share mutual targets for making the case for investment in health.

In joint recognition by the MOH and MOF for the need for improved collaboration and enhanced coordination between MOF and MOH at both federal and state levels, the MOH and the MOF has proposed to lead a Dialogue Workshop with the technical support of the JLN’s DRM Team. The Dialogue Workshop will engage 54 policymakers from the State and National levels of the Ministry of Finance, the Ministry of Health, the Public Health Institute, the National Health Insurance Fund, and the Ministry of Welfare and Social Security.

The Workshop will involve approximately eighteen Director Generals of the State Ministries of Health, eighteen Director Generals of the State Ministries of Finance, and eighteen State National Health Insurance Fund Director Generals with full representation from all States. During these days, a dissemination session will be conducted to orient participants of the key findings of the JLN UHC-PHC self-assessment tool, which was conducted in collaboration with the PHI.

¹ The JLN’s DRM Collaborative, also known as the DRM Collaborative, is the second Collaborative to be launched under the JLN Revisiting Health Financing Technical Initiative and is a community of practitioners who provide peer support to improve the domestic mobilization of resources for health care within and outside the DRM Collaborative. The DRM Collaborative now includes 17 countries, including two observer countries (Cambodia and Lao) and four members of the Global Financing Facility: Cameroon, Cote d’Ivoire, Uganda and Senegal.

Meeting Objectives

Participants will be introduced to the main concepts and principles embodied in the mobilization of domestic resources for health. The workshop has the following objectives:

1. Discuss the concepts and principles embodied in domestic mobilization of resources for health care and foster linkages with peers that can help progress on key UHC objectives.
2. Share and learn from State experience on good practices, contemporary/ persistent challenges, working solutions.
3. Provide a collaborative learning exchange platform for the various Ministries and state-level policymakers to strengthen relationships and to discuss the challenges in the implementation of health financing reforms and domestic resource mobilization.
4. To discuss ways in which the Ministries can work together to align health planning and spending to the new national health policy and its objectives.
5. To determine, with input from the MOF, performance indicators that best communicate and reflect achievements and changes in health outcomes.
6. To orient the participants with the key findings of the UHC-PHC self-assessment tool and discuss the way forward to maximize the benefit of using and applying these findings to progress towards achieving Universal Health Coverage.

Meeting Agenda

| Sunday, September 30, 2018 | |
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| 8:30 – 9:00 | Participant Registration Members receive meeting materials at the registration desk. |
| 9:00 – 10:00 | Meeting Overview and Participant Introductions Moderator: Dr. Amar Abdelrahman, Head of Advocacy and Partnerships, Department, Public Health Institute, Ministry of Health Opening Remarks by: <ul style="list-style-type: none">• Dr. Abdalla Said Ahmed Osman Elhag, Head, Public Health Institute, Ministry of Health• Dr. Mohamed Osman Hamid Mohamed, Acting Resident Representative, The World Bank Sudan Country Office• Dr. Alaa Mahmoud Hamed, Senior Operations Officer, The World Bank Sudan Country Office• Dr. Abdallah Hussein Alfaki Omer, Minister of Health, North Kordofan State• Dr. Amna Alsaid Dyab, Desk Officer on African Development Bank Department, Federal Ministry of Finance• Dr. Igbal Ahmed Albasher, Director of Human Resources, Federal Ministry of Health, Sudan Session Objectives: <ul style="list-style-type: none">• To outline expectations for the Workshop, facilitate introductions, and align the participants with the agenda for the Workshop. Session Methodology: <ul style="list-style-type: none">• The Moderator will open the meeting and introduce Dr. Abdalla. |

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| | <ul style="list-style-type: none"> • Following Dr. Osman and Dr. Omer’s remarks, Dr. Alaa Hamed will give a few remarks. • Moderator will break for quick participant introductions: name, designation, state affiliation. • Dr. Dyab and Dr. Albasher will say a few words followed by Dr. Abdalla who will close the session. • The moderator will introduce the JLN team – Somil, Lydia and Aditi – for the next presentation. • Somil Nagpal will give a short 1 minute overview and pass the mic to Lydia Ndebele to give a presentation on the JLN. |
| 10:00 – 10:45 | <p>Introduction to the JLN and the methodology of Joint Learning, Revisiting Health Financing Technical Initiative, and the DRM Collaborative</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • Provide background information on work accomplished to date within the JLN, the methodology of joint learning, the DRM Collaborative, and participant expectations for the Dialogue Workshop. • Provide overview on Health Financing Technical Initiative and the Collaboratives under the ‘Revisiting Health Financing’ Technical Initiative. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Overview presentation by Lydia Ndebele and Aditi Nigam. |
| 10:45 – 11:00 | Coffee Break |
| 11:00 – 12:30 | <p>Concepts and Principles of Domestic Mobilization of Resources for Health</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • Provide an overview of the core concepts, common principles, shared vocabulary, and “pillars” of DRM. Clarification of any questions generated from the presentation. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Overview presentation by Emiko Masaki and Somil Nagpal. • Interactive dialogue to answer questions raised by participants. |
| 12:30 – 13:30 | Lunch and Prayers |
| 13:30 – 15:00 | <p>Policy Simulation: Increasing Domestically-Sourced Government Financing for Universal Health Coverage in Lomania</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • Participants will identify how to improve communication challenges in order to achieve greater public investment in health. • Participants will split into groups and each group will take turns role-playing the MOH and role-playing the MOF. • The purpose of this exercise is to engage in a short simulated communications role play exercise to better understand the perspective of both the Ministry of Health and the Ministry of Finance in annual budget negotiations. • Since each group will take turns role playing as the MOH and as MOF, groups are encouraged to consider main arguments and counter-arguments during the discussions. |

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| | <ul style="list-style-type: none"> • After familiarizing themselves with the policy simulation and asking the facilitators any questions (1 hour), each group will have 30 minutes to prepare a 3 minute proposal as the MOH to their neighboring group on the left, which will role play as the MOF. Each group must designate a representative to deliver their arguments. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Abeyah A. Al-Omair, Aditi Nigam, Alaa Mahmoud Hamed, Amar Abdelrahman, Lydia Ndebele, Marwa Karim, Mennatallah Elbeheiry, Mohamed Osman, and members from the PHI team (note to PHI to kindly insert names) will facilitate this session in English and Arabic. |
| 15:00 – 15:30 | Coffee Break |
| 15:30 – 17:30 | <p>Continuation of Policy Simulation: Increasing Domestically-Sourced Government Financing for Universal Health Coverage in Lomania</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • Participants will engage in a short simulated communications role play exercise to better understand the perspective of both the Ministry of Health and the Ministry of Finance in annual budget negotiations. • Participants will identify how to improve communication challenges in order to achieve greater public investment in health. • A designated group member will give the 3 minute presentation from the MOH to their neighboring group on the left, which will role-play as the MOF. The MOF will give their comments in 3 minutes. Following their role-play as the MOF, the group will change roles and role-play as the MOH with another group to the left. Role play simulations will continue anti-clockwise until all groups have had a chance to role play as the MOH and as the MOF. • After the role-play, participants will engage in a group discussion on key take-aways for 20-25 minutes. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Abeyah A. Al-Omair, Aditi Nigam, Alaa Mahmoud Hamed, Amar Abdelrahman, Lydia Ndebele, Marwa Karim, Mennatallah Elbeheiry, Mohamed Osman, and members from the PHI team (note to PHI to kindly insert names) will facilitate this session in English and Arabic. Somil and Abeyah will facilitate the discussion session. Aditi Nigam will take notes in English on screen, Menna will take notes in English for internal use, PHI staff will take notes in Arabic. Moderator to do announcing and time keeping. |

| Monday, October 1, 2018 | |
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| 8:30-10:30 | <p>Dissemination of the UHC-PHC Self-Assessment Tool</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • To orient the participants with the key finding of the UHC-PHC self-assessment tool and the proposed way forward. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • This session will be facilitated by (EGD-PHI). • Following two 5 minutes videos on the JLN, Dr. Abdalla Osman will open the session and invite Dr. Modupe Ogundimo, JLN Steering Group Convenor to give remarks virtually. • After a short panel, including Ms. Lydia Ndebele, Dr. Mohammed Mustafa (PHI) will give a presentation on the key findings of the UHC-PHC self-assessment tool and the proposed way forward to use these finding to facilitate the progress towards achieving UHC in Sudan. • An open discussion where all participants can comment on the findings and deliver any further recommendations or comments on the way forward. |
| 10:30 – 11:00 | Coffee Break |
| 11:00 – 12:00 | <p>Domestic Resource Mobilization Options for Sudan</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • Overview Presentation by Emiko Masaki and Somil Nagpal. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • After presentation (30 minutes), participants engage in discussion and questions (30 minutes). |
| 12:00 – 13:00 | Lunch and Prayers |
| 13:00 – 14:00 | <p>How to Make the Case for Investment in DRM for Health: A Conversation with members of Ministries of Finance</p> <p>Moderator: Dr. Alaa Mahmoud Hamed, Senior Operations Officer, The World Bank Sudan Country Office</p> <p>Speaker Panel:</p> <ul style="list-style-type: none"> • Mr. Gasim Ibrahim, Finance Controller, Nyala • Ms. Saadia Elkhidir Ahmed, Assistant Director, Development Department, Federal Ministry of Finance • Mr. Fatah El Rahman Mosa, White Nile, State Ministry of Finance • Mr. Abd Alcream Ahmed Mohammed Ali, River Nile, State Ministry of Finance <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • After receiving an overview of the communication challenges in mobilizing domestic resources for health, a panel of members from various Ministries of Finance will discuss how to make the investment case for health by considering the following questions: • In your experience, what have been the best arguments /rationale/justifications from the health ministry that were able to convince the MOF's decision-makers |

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| | <p>to allocate more resources for health (or, even examples from other similar sectors e.g. education)?</p> <ul style="list-style-type: none"> • In your experience, has there been a time when the MOF decided not to increase resources for health and can you tell us why? Why were the arguments for health considered not good enough or what was the situation that led to this decision? • What would be your advice to MOH to frame their arguments better? What would the MOH need to do more of (or less of) for the MOF to increase funding for the health sector? <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Participants will hear from a small panel of Ministry of Finance representatives on how to bridge the communication challenges often faced by Ministries of Health when advocating for the mobilization of domestic resources for health. • Following the moderated speaker panel, there will be a short question and answer period. |
| 14:00 – 15:00 | <p>Summation and Key Messages by State</p> <p><i>Session Objectives:</i></p> <ul style="list-style-type: none"> • To review the concepts and principles identified in the presentation and discuss how these relate to the challenges faced by States. • To synthesize and discuss the key takeaway messages. • For each state to determine 1-2 key action items and an action plan with feasible timelines and choose one representative to present their 1-2 key action items, and action plan in 3 minutes on behalf of their State group. <p><i>Session Methodology:</i></p> <ul style="list-style-type: none"> • Participants split into groups by their respective states to discuss the key messages from the workshop, persistent challenges for the mobilization of resources for health in their state, and to determine an action plan. • Every state will record their action plan and provide a copy to PHI at the end of the session. • At the conclusion of the session, participants should have determined one representative to give a 3 minute presentation on their 1-2 key action items and an action plan in the next session. |
| 15:00 – 15:30 | <p>Coffee Break</p> |
| 15:30 – 17:30 | <p>Next Steps</p> <p><i>Moderator:</i></p> <ul style="list-style-type: none"> • Dr. Abeyah Al-Omair, Public Health Specialist, The World Bank <p><i>Panel Members:</i></p> <ul style="list-style-type: none"> • Dr. Abdalla Said Ahmed, Director, Public Health Institute, Ministry of Health • Dr. Mohamed Osman, Acting Resident Representative, The World Bank Sudan Country Office • Dr. Alaa Mahmoud Hamed, Senior Operations Officer, The World Bank Sudan Country Office • Dr. Abdallah Hussein Alfaki Omer, Minister of Health, North Kordofan State <p><i>Session Objectives:</i></p> |

- Selected state groups will present their key action items and action plan to the group and panelists, and discuss possible challenges.

Session Methodology:

- One representative from each State group will present the key action items and their action plan (90 minutes total or 3-5 minutes per State group).
- Abeyah will moderate this session.
- Dr. Osman Abdalla (PHI), a senior level representative from the MOF, and Dr. Mohamed Osman (The World Bank) will respond to the participant presentations and provide closing remarks for the end of the Workshop.